Under the Strategy pillar of the TCFD, our climate-related risks and opportunities are as follows:

Risk	Category	Drivers	Timeframe	Impacts of climate change	Impact level	Countermeasures
Transition Risks	Policies and Law	Introduction of carbon tax and rise in carbon prices	Mid-term	Energy costs will increase due to the imposition of a carbon tax on greenhouse gas (GHG) emissions.	Small	• Visualize GHG emissions • Consider reducing energy consumption through non-fossil certificates
	Technology	Expansion of renewable energy adoption	Short- to mid-term	Energy costs will increase due to switching existing energy contracts to renewable energy.	Small	• Introduce energy-saving equipment such as LED lighting
	Reputation	Increased concerns from stakeholders	Mid- to long-term	If climate change measures are insufficient, our reputation among stakeholders may decline, resulting in response costs.	Medium	• Enhance disclosure of information through such as the Task Force on Climate-related Financial Disclosures (TCFD)
	Market	Inadequate response by investees to related regulations	Mid- to long-term	If investees fail to adequately address carbon-related regulations, the value of the company's investment assets may decline.	Small	• Implement investments and financing considering ESG factors
Physical Risks	Acute	Increase and intensification of natural disasters	Short- to long-term	Intensification of natural disasters could damage business sites and infrastructure, disrupting business operations, contract underwriting, customer support, and other activities, leading to a decrease in revenue.	Medium	• Strengthen BCP (Business Continuity Plan)
				The frequency of typhoons and floods will increase due to intensification of natural disasters, leading to an increase in the payment of insurance claims.	Small	• Ensure capital adequacy for expected losses
				If investees are affected by disasters and their corporate value declines, the value of our investment and financing assets may decrease.	Small	• Invest in diversified portfolio centered on high-rated public and corporate bonds
	Chronic	Rise in average temperatures	Short- to long-term	Rising average temperatures will increase health problems such as heatstroke and infectious diseases, leading to an increase in the payment of insurance claims.	Small	• Ensure capital adequacy for expected losses • Monitor insurance balance and establish response standards for when risks materialize

Opportunities	Category	Drivers	Timeframe	Impacts of climate change	Impact level	Countermeasures
Opportunities	Products and Services	Acceleration of DX	Short- to long-term	As DX advances as part of the response to climate change, consumer behavior will shift further toward online channels, expanding opportunities for providing insurance online.	Large	• Promote the provision of convenient and stress-free products and services by leveraging AI and technology • Expand the online life insurance market by strengthening our brand positioning and partner business relationships
		Changes in consumer behavior	Mid- to long-term	Rising average temperatures will increase health problems such as heatstroke and infectious diseases, raising consumer concern about health risks and increasing demand for our insurance products.	Small	• Consider products addressing diverse health risks
	Markets	Changes in consumer behavior	Mid-term	The emergence of needs for coverage against new risks will lead to the provision of new products and services, thereby expanding earnings.	Medium	• Consider products and services that meet new insurance needs
	Resource efficiency	Introduction of energy-saving products	Short- to mid-term	Introducing energy-saving equipment in offices will reduce costs.	Small	• Introduce energy-saving equipment such as LED lighting
	Resilience	Utilization of ESG indicators in investment and financing	Mid- to long-term	By utilizing ESG indicators in investment and financing, the resilience of the investment portfolio is enhanced, leading to increased revenue.	Small	• Implement investment and financing that considers ESG factors

Timeframe: Short-term (Up to around 3 years), Medium-term (around 3-10 years), Long-term (Over 10 years)